

<b>Northumberland Paramedics - Cash Basis</b>								
Description	2019 Budget	2019 Actual	2020 Budget	2020 Actual	2021 Budget	2022 Budget	\$ Increase (Decrease) Over 2021 Budget	% Increase (Decrease) Over 2021 Budget
<b>Revenue</b>								
Taxation	6,766,103	6,766,103	7,775,464	7,775,464	7,442,044	8,147,980	705,936	9.5%
Taxation - Dedicated Infrastructure	-	-	-	-	-	-	-	-
Other Taxation Revenue	-	-	-	-	-	-	-	-
Internal Chargebacks	-	-	-	-	-	-	-	-
Grants	-	-	-	-	-	-	-	-
Subsidies	6,197,199	6,282,571	6,275,083	7,071,315	6,976,961	10,375,643	3,398,682	48.7%
Permits and Fees	-	-	-	-	-	-	-	-
Licenses	-	-	-	-	-	-	-	-
Interest Revenue	-	-	-	-	-	-	-	-
Resident Revenue	-	-	-	-	-	-	-	-
Social Housing Revenue	-	-	-	-	-	-	-	-
County Revenue	-	-	-	-	-	-	-	-
Other Revenue	100,000	64,406	50,000	299,273	100,000	100,000	-	0.0%
Proceeds From Disposition	-	-	-	-	-	-	-	-
<b>Total Revenue</b>	<b>13,063,302</b>	<b>13,113,080</b>	<b>14,100,547</b>	<b>15,146,052</b>	<b>14,519,005</b>	<b>18,623,623</b>	<b>4,104,618</b>	<b>28.3%</b>
<b>Expenditures</b>								
Salaries and Wages	7,697,985	7,891,926	8,566,416	8,678,075	8,666,591	10,581,829	1,915,238	22.1%
Benefits	2,194,858	2,021,885	2,288,576	2,113,453	2,521,908	3,174,840	652,932	25.9%
Travel and Training	167,281	56,702	102,825	53,978	142,825	142,825	-	0.0%
Materials and Supplies	65,883	137,735	73,463	481,610	93,523	93,523	-	0.0%
EMS Supplies	347,734	302,469	347,240	368,005	307,180	807,180	500,000	162.8%
Raw Food	-	-	-	-	-	-	-	-
LTC Supplies	-	-	-	-	-	-	-	-
Transportation Supplies	-	-	-	-	-	-	-	-
Insurance	35,360	37,885	35,360	43,904	36,421	41,884	5,463	15.0%
Licences	7,065	5,728	7,065	4,833	7,065	7,065	-	0.0%
Information Technology	67,056	44,954	53,945	45,993	53,945	53,945	-	0.0%
External Services	47,224	27,388	47,224	39,314	47,224	47,224	-	0.0%
Utilities	220,000	198,989	220,000	173,961	220,000	230,000	10,000	4.5%
Rent and Property Tax	29,070	28,152	23,130	25,371	23,130	23,130	-	0.0%
Repairs and Maintenance	159,332	160,038	161,052	169,551	155,052	155,052	-	0.0%
TCAs under Threshold	11,228	113,275	96,640	197,547	130,220	120,220	(10,000)	-7.7%
Waste Expenses	-	-	-	-	-	-	-	-
Internal Chargebacks	1,217,896	1,011,024	1,269,361	1,051,278	1,358,921	1,527,906	168,985	12.4%
External Transfers	-	-	-	-	-	-	-	-
Financial Services	140,944	141,056	140,944	141,056	140,944	141,056	112	0.1%
SS Program Expenses	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>12,408,916</b>	<b>12,179,206</b>	<b>13,433,240</b>	<b>13,587,929</b>	<b>13,904,949</b>	<b>17,147,678</b>	<b>3,242,730</b>	<b>23.3%</b>
<b>Investments</b>								
Investments	-	-	-	-	-	-	-	-
TCAs over Threshold	654,630	574,987	1,208,250	1,330,600	505,000	1,327,000	822,000	162.8%
Transfers to Reserves	827,000	899,685	848,250	848,250	795,000	917,000	122,000	15.3%
<b>Total Investments</b>	<b>1,481,630</b>	<b>1,474,672</b>	<b>2,056,500</b>	<b>2,178,850</b>	<b>1,300,000</b>	<b>2,244,000</b>	<b>944,000</b>	<b>72.6%</b>
<b>Financing</b>								
Short Term Debt	-	-	-	-	-	-	-	-
Long Term Debt	-	-	-	-	-	-	-	-
Transfers From Reserves	(827,244)	(827,244)	(1,389,194)	(1,349,194)	(685,944)	(768,056)	(82,112)	12.0%
<b>Total Financing</b>	<b>(827,244)</b>	<b>(827,244)</b>	<b>(1,389,194)</b>	<b>(1,349,194)</b>	<b>(685,944)</b>	<b>(768,056)</b>	<b>(82,112)</b>	<b>12.0%</b>
<b>Surplus / (Deficit)</b>	<b>-</b>	<b>286,445</b>	<b>-</b>	<b>728,467</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>Northumberland Paramedics - Cash Basis</b>										
<b>Description</b>	<b>2022 Budget</b>	<b>2023 Budget Forecast</b>	<b>2024 Budget Forecast</b>	<b>2025 Budget Forecast</b>	<b>2026 Budget Forecast</b>	<b>2027 Budget Forecast</b>	<b>2028 Budget Forecast</b>	<b>2029 Budget Forecast</b>	<b>2030 Budget Forecast</b>	<b>2031 Budget Forecast</b>
<b>Revenue</b>										
Taxation	8,147,980	8,152,732	8,428,507	8,576,989	8,819,111	9,018,800	9,219,332	9,445,321	9,710,776	9,885,601
Taxation - Dedicated Infrastructure	-	-	-	-	-	-	-	-	-	-
Other Taxation Revenue	-	-	-	-	-	-	-	-	-	-
Internal Chargebacks	-	-	-	-	-	-	-	-	-	-
Grants	-	-	-	-	-	-	-	-	-	-
Subsidies	10,375,643	10,661,557	10,834,143	8,730,746	8,162,203	8,316,993	8,490,880	8,668,718	8,850,616	9,036,667
Permits and Fees	-	-	144,000	20,250	85,500	-	-	-	-	-
Licenses	-	-	-	-	-	-	-	-	-	-
Interest Revenue	-	-	-	-	-	-	-	-	-	-
Resident Revenue	-	-	-	-	-	-	-	-	-	-
Social Housing Revenue	-	-	-	-	-	-	-	-	-	-
County Revenue	-	-	-	-	-	-	-	-	-	-
Other Revenue	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,001	100,002	100,003
Proceeds From Disposition	-	-	-	-	-	-	-	-	-	-
<b>Total Revenue</b>	<b>18,623,623</b>	<b>18,914,289</b>	<b>19,506,650</b>	<b>17,427,985</b>	<b>17,166,814</b>	<b>17,435,793</b>	<b>17,810,212</b>	<b>18,214,041</b>	<b>18,661,394</b>	<b>19,022,271</b>
<b>Expenditures</b>										
Salaries and Wages	10,581,829	11,196,553	11,384,500	10,226,189	9,971,714	10,171,148	10,374,568	10,582,056	10,793,697	11,009,571
Benefits	3,174,840	3,358,086	3,443,832	3,157,147	3,123,112	3,216,809	3,313,313	3,412,712	3,515,094	3,620,547
Travel and Training	142,825	145,680	148,594	151,568	154,600	157,692	160,846	164,063	167,345	170,694
Materials and Supplies	93,523	95,396	97,304	99,250	101,237	103,263	105,327	107,434	109,585	111,776
EMS Supplies	807,180	1,013,324	1,019,591	500,981	332,500	339,149	345,931	352,850	359,908	367,107
Raw Food	-	-	-	-	-	-	-	-	-	-
LTC Supplies	-	-	-	-	-	-	-	-	-	-
Transportation Supplies	-	-	-	-	-	-	-	-	-	-
Insurance	41,884	43,141	44,435	45,768	47,141	48,555	50,012	51,512	53,057	54,649
Licences	7,065	7,206	7,350	7,497	7,647	7,800	7,956	8,115	8,278	8,444
Information Technology	53,945	55,024	56,124	57,246	58,391	59,559	60,750	61,967	63,207	64,470
External Services	47,224	48,168	49,132	80,114	51,116	52,137	53,180	54,243	55,328	56,435
Utilities	230,000	234,600	239,300	244,080	248,960	253,940	259,020	264,200	269,480	274,860
Rent and Property Tax	23,130	23,593	5,494	5,604	5,716	5,830	5,947	6,066	6,187	6,311
Repairs and Maintenance	155,052	158,152	151,067	154,090	157,167	160,312	163,507	166,777	170,115	173,527
TCAs under Threshold	120,220	122,624	125,076	127,577	130,129	132,732	135,387	138,095	140,856	143,673
Waste Expenses	-	-	-	-	-	-	-	-	-	-
Internal Chargebacks	1,527,906	1,558,892	1,655,808	1,659,229	1,707,957	1,741,532	1,754,866	1,788,369	1,829,897	1,862,879
External Transfers	-	-	-	-	-	-	-	-	-	-
Financial Services	141,056	141,056	-	-	-	-	-	-	-	-
SS Program Expenses	-	-	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>17,147,678</b>	<b>18,201,494</b>	<b>18,427,607</b>	<b>16,516,340</b>	<b>16,097,387</b>	<b>16,450,458</b>	<b>16,790,610</b>	<b>17,158,459</b>	<b>17,542,034</b>	<b>17,924,943</b>
<b>Investments</b>										
Investments	-	-	-	-	-	-	-	-	-	-
TCAs over Threshold	1,327,000	563,850	789,043	1,321,645	769,427	685,335	2,249,602	755,582	1,569,360	797,328
Transfers to Reserves	917,000	853,850	1,079,043	911,645	1,069,427	985,335	1,019,602	1,055,582	1,059,360	1,097,328
<b>Total Investments</b>	<b>2,244,000</b>	<b>1,417,700</b>	<b>1,868,086</b>	<b>2,233,290</b>	<b>1,838,854</b>	<b>1,670,670</b>	<b>3,269,204</b>	<b>1,811,164</b>	<b>2,628,720</b>	<b>1,894,656</b>
<b>Financing</b>										
Short Term Debt	-	-	-	-	-	-	-	-	-	-
Long Term Debt	-	-	-	-	-	-	-	-	-	-
Transfers From Reserves	(768,056)	(704,906)	(789,043)	(1,321,645)	(769,427)	(685,335)	(2,249,602)	(755,582)	(1,509,360)	(797,328)
<b>Total Financing</b>	<b>(768,056)</b>	<b>(704,906)</b>	<b>(789,043)</b>	<b>(1,321,645)</b>	<b>(769,427)</b>	<b>(685,335)</b>	<b>(2,249,602)</b>	<b>(755,582)</b>	<b>(1,509,360)</b>	<b>(797,328)</b>
<b>Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>